Our alumni are leaders in law and beyond

A diverse community of remarkable individuals
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Our dynamic alumni network is made up of more than 4,000 lawyers who live in over 50 countries and work across all sectors of business, government, law and academia.
A note from Davis Polk’s Alumni Co-Heads

Welcome to our inaugural Alumni year in review! We are delighted to encapsulate and share with you many exciting developments and accomplishments of the past year, both at the firm and within our alumni community.

2022 was a year of reconnection for the Alumni Network—we joined together in person again for practice-specific events, a philanthropic fundraiser, associate class reunions and our first all-alumni reception since 2019, which had more than 500 attendees. Virtually, we gathered for a group discussion about preventing gun violence in America, in the wake of tragedies in Buffalo, Uvalde, and too many other cities and towns to name. While this is not an issue we alone can remedy, it was especially heartening to feel the outpouring of compassion and drive for change from this community. With such an outstanding response to these events, we are looking forward to an even more active 2023 calendar of programming.

This year we’ve also enhanced our benefits offerings to you all—Davis Polk’s fantastic career services are now offered to alums, as are, for the first time, many valuable discounts, including for travel, banking, cultural enrichment and entertainment. We also continue to offer free CLE credits through PLI, and welcome requests for creation of CLE content covering topics that will be most useful to you and your company.

Unsurprisingly, 2022 was also a year of tremendous accomplishments by all of you. This year you were active contributors to your own communities, and volunteered and supported each other through triumphs and challenges. You held public office, founded organizations, filled the c-suites of major corporations, served as judges in federal and state courts, took roles in academia and published books – among many other pursuits. We continue to be so impressed by the talent and tenacity of all those who have walked Davis Polk’s halls.

Finally, on a personal note, both of us would like to share how honored we feel to work with you as part of the Alumni team. Our careers have been defined by our Davis Polk colleagues and friends, and we are so happy for the opportunity to continue to engage with you all. Best wishes for a happy, healthy holiday season and new year!

With our warmest regards,
Carissa and Rahim
Reunites: Classes 2005-2008

In the spring, we hosted our first law school class year alumni event at Butter in New York.
Cycle for Survival

In May, New York litigators and alumni participated in Memorial Sloan Kettering Cancer Center’s nationwide stationary cycling fundraiser supporting rare cancer research.
In June, we hosted our biennial gathering of the past five years’ alumni and current associates at Sandbar Rooftop in New York.
In September, current and past Capital Markets practice members gathered at Valbella at the Park in New York.
2022 Alumni Reception

Cipriani 42nd Street
New York
Over 500 attendees—partners, counsel and senior associates, senior counsel, and alumni from class years 1957 to 2020—gathered at Cipriani 42nd Street in New York on Wednesday, October 19, for a lively evening of good company, food and drink. Typically held biennially, this reception was our first since 2019; the Davis Polk community was happy to be back together again.
This year, we expanded our alumni spotlight interview series. These engaging conversations can all be read in full on our Alumni Network website.

Alyson King OBE, ’99
Deputy Ambassador, British Embassy Beirut

Alyson shared her experience working as a diplomat in the aftermath of the 2020 Beirut explosion, combating conflict diamond businesses, writing speeches for Queen Elizabeth II and meeting with the Ukrainian Ambassador to Lebanon the day after Russia invaded Ukraine.

Read more →

Scott Farbish, ’13
Vice President, Government Affairs at Goldman Sachs

In this special Pride Month feature, Jesse and Scott discussed their careers and what Pride Month means to them.

Read more →

Jesse Solomon
Partner, Antitrust & Competition at Davis Polk
Des Dobrev, '07
Senior Counsel at World Bank Group Multilateral Investment Guarantee Agency (MIGA)


Read more →

Tania Dominguez, '95
Senior Vice President, Business & Legal Affairs at Cisneros Television Group

In this special National Hispanic Month feature, Pedro and Tania discussed their careers and experiences as Hispanic lawyers.

Read more →

Pedro Bermeo
Partner, Capital Markets at Davis Polk

Jeri Powell, '07
Founder of Take Office and Adjunct Associate Professor at Columbia University

Jeri discussed the mission of Take Office, the leadership development accelerator she founded.

Read more →

Hubert Ahn, '15
Vice President, Compliance at Goldman Sachs

In this special Veterans Day feature, Hubert and Jarrett discussed their military service, how it has since impacted their careers and what Veterans Day means to them.

Read more →

Jarrett Arp
Partner, Antitrust & Competition at Davis Polk


Read more →
A conversation with Andreea Stan

Former Davis Polk Capital Markets associate and current SVP, Head of Global Corporate, Securities & Intellectual Property at Ralph Lauren

Andreea began her career as an associate in Davis Polk’s Capital Markets group before transitioning into in-house practice, first in media and now in fashion with Ralph Lauren. Read on to learn about the array of issues Andreea works on day to day as well as how she unplugs during the weekend.

Q. Tell us about your role at Ralph Lauren.

A. My role is multifaceted and has expanded considerably in my five years at Ralph Lauren. Now, as head corporate and IP attorney, I advise senior management and the board of directors on issues including securities law compliance and earnings reporting, corporate governance and strategy, global IP matters, financings, significant transactions, executive compensation, and corporate social responsibility and sustainability. As Board Assistant Secretary, I work closely with our directors on strategy engagement and risk oversight, as well as the board refreshment process that has led to expanded board diversity with the recent addition of four new board members. I also advise on corporate philanthropy matters and serve as an officer of the Ralph Lauren Corporate Foundation.

Recent work highlights include legal oversight of our Investor Day at the NYSE in September, where we announced our new accelerated strategic growth plan, partnerships and investments in innovative technologies to help drive our sustainability initiatives, and a $25 million commitment by the Foundation – our largest to date – to cancer care initiatives to help address health disparities in underserved communities, recognized by President Biden in his Cancer Moonshot Program. Ralph Lauren’s ambition is to become the leading luxury lifestyle company in the world, and it is an honor and inspiration to be a legal partner to our business teams.

Q. Is there any issue or challenge within the fashion industry that you are focusing on lately?

A. My role has been increasingly focused on sustainability, an area in which the fashion industry does not historically have a great reputation and in which stakeholder engagement continues to increase, including through consumer purchasing power, driving action across the fashion industry to mitigate its impact on the environment. We want to play a leadership role in this area, and I am closely involved in “Timeless By Design” – our evolved strategy for global citizenship and sustainability which is grounded in our enduring philosophy of timelessness and making products that last through generations. Our progress on this journey is reflected in the groundbreaking launch of our first product using a first-to-market patented technology for high-performance recycled cotton and our introduction of a revolutionary dyeing platform. That “Color On Demand” platform will transform how the fashion industry colors cotton by significantly saving water and dramatically reducing the amount of chemicals, dye, time and energy used. I partner with our sustainability, global impact and innovation teams to design our sustainability goals and strategy, track our KPI progress,
develop our public commitments and disclosures, coordinate legal protections including patents and trademarks, ensure board oversight of sustainability matters, and engage with various stakeholders including employees, consumers, investors and industry groups.

I recently advised on the launch of a founding grant by the Ralph Lauren Corporate Foundation and the Soil Health Institute to fund and establish the U.S. Regenerative Cotton Fund – an industry-first initiative – supporting long-term, sustainable cotton production in the U.S. with the goal of eliminating one million metric tons of carbon dioxide equivalent from the atmosphere by 2026 and supporting our own corporate goal of using 100% sustainably sourced cotton by 2025. I’m very proud of this important work.

Q. What are evolving legal issues in the fashion industry?

A. Fashion is always at the forefront of innovation, and fashion technology is growing at a faster pace than ever. Advances have included AI in design, radio frequency identification (RFID) for product tracking and authentication, endless aisle, personalization and virtual clienteling tools, and AR/VR for redesigned online and in-store experiences. A complement to this is our recent entry into the metaverse, the new frontier of the fashion world. Today consumers can buy Ralph Lauren digital apparel and make a virtual visit – or even have a virtual coffee – at our Madison Avenue store. Ralph Lauren is participating in metaverse platform Zepeto and online gaming sites Roblox and Fortnite, where shoppers can dress their avatars in Ralph Lauren digital apparel and make a virtual visit – or even have a virtual coffee – at our Madison Avenue store. Ralph Lauren is participating in metaverse platform Zepeto and online gaming sites Roblox and Fortnite, where shoppers can dress their avatars in Ralph Lauren digital apparel. These unique partnerships and economic opportunities continue our legacy of storytelling on new platforms and reach the next generation of consumers where they are.

The metaverse has given rise to new legal considerations, including a new spin on traditional IP laws and brand protection, data protection and privacy, authentication, smart contracts and tax issues. The fundamental legal principles I learned in law school and at Davis Polk provide an excellent foundation for navigating the evolution of the law governing these new platforms. It’s an exciting time!

Q. After Davis Polk, you went in-house to Viacom followed by roles at other media companies and now Ralph Lauren. What attracted you to in-house practice?

A. I enjoyed my work in Davis Polk’s Capital Markets group, and especially the energy around pricing and closing deals. With each closing, I remained interested in keeping a business continuity with clients, seeing how the capital we raised was allocated, how strategic choices were made and implemented, and how corporate governance and the board directed corporate behavior. As I grew in my role, the more interested I became in being closer to business decision-making in-house, interfacing with the executive management team and the board, focusing on one client and adding ongoing and direct value to business strategy and growth, and serving as a critical part of implementing legal advice and not only dispensing it. I wanted to be directly involved in the corporate governance process and work closely with a board as members exercise their fiduciary duties and oversee corporate strategy and risk management.

Q. How has your experience at Davis Polk been useful to your current role?

A. Davis Polk has been a great alma mater! I credit my current skill set, legal and business acumen, and resilience to my years at Davis Polk working on complex deals and client advice with outstanding partners like Michael Kaplan, Richard Truesdell, Deanna Kirkpatrick, Ning Chiu and Meg Tahyar. Davis Polk truly has the best attorneys I’ve worked with in my career, and I am fortunate to continue to work with Davis Polk on Ralph Lauren’s regular bond financing deals.

Q. What do you find most satisfying about your work?

A. Mentoring and growing my corporate and IP teams is the most rewarding part of my role. A team with great people and a thriving work culture is paramount to putting strategy into action and ensuring long-term growth and success. Leadership development, and particularly sponsorship of talent for career growth, are deeply important to me as I’ve seen firsthand the rewards of having an engaged and empowered team. I believe our legal team at Ralph Lauren, which includes several Davis Polk alumni, is best-in-class across each area of expertise.

Q. Tell us about your typical weekend.

A. Weekends are for relaxing and going analog. I love spending long mornings with my partner, Sam, as we catch up with the news and my favorite newspapers/quarterlies delivered to our door, including the Financial Times, Washington Post, WSJ, NYT and Foreign Affairs, with Gray Squirrel coffee (our new favorite bean in rotation). Art law and the business of art have been a longstanding passion of mine, and Sam and I are currently doing a masters certificate in the arts through Christie’s and usually reserve the weekends for the workshops and gallery tours. The “One with Eternity” exhibition of Yayoi Kusama at the Hirshhorn Collection in DC is a particular recent favorite.
Davis Polk lawyers go on to do extraordinary things. They can be found in the most senior positions in the business world and government, as well as in an array of leading roles in academia and philanthropy.

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<th>Community updates</th>
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<td>General counsel and senior officers at companies</td>
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<td>573</td>
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<tr>
<td>Working in non-profit organizations</td>
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<tr>
<td>74</td>
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<tr>
<td>In government or intergovernmental organizations</td>
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<td>293</td>
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On the move

**Neil MacBride**
General Counsel, U.S. Treasury

Neil served as partner for eight years, including as head of Davis Polk’s DC office and co-chair of our White Collar Defense & Investigations practice.

**Jai Massari**
Chief Legal Officer, Lightspark

Jai spent over 11 years at Davis Polk, most recently as partner in our Financial Institutions practice.

**Kenneth Wainstein**
Under Secretary for Intelligence and Analysis, Department of Homeland Security

Ken served as partner in our White Collar Defense & Investigations practice for five years.

See more moves →

Alumni publications

**Tom C.W. Lin, ’07**

The Capitalist and the Activist: Corporate Social Activism and the New Business of Change

January 1

An in-depth examination of the fusion of activism, capitalism and social change.

Read more →

**Nancy Ludmerer, ’82**

Collateral Damage: 48 Stories

March 1

A collection of flash fiction short stories, including many award-winners.

Read more →

**Kathy Strobos, ’96**

Caper Crush

July 7

A feel-good romantic comedy.

Read more →

**Winston Ma, ’98**

Blockchain and Web3: Building the Cryptocurrency, Privacy, and Security Foundations of the Metaverse

August 19

A comprehensive guide to current blockchain technology and future outlooks.

Read more →

**Caroline Coleman, ’90**

If I Were a Tiger: A Picture Book

October 25

A whimsical story about a young boy learning to overcome fear by trusting in God.

Read more →

If you would like us to feature your publication in future Alumni Network communications, please contact us at alumni@davispolk.com.
Congratulations to the class of 2021 and welcome class of 2022!

Davis Polk Revisited is a year-long reentry program designed to support former Davis Polk lawyers who have taken a break from the legal profession and wish to return to full-time legal careers.

### 2021

The 2021 Revisited class completed their program with great success. From the class, Jillian Berman has joined Davis Polk’s Pro Bono team, Lisa Giglio Connor has joined Capital Markets and Nancy Regan has joined Tax. All sit in New York.

Of note, Nancy recently received the 2022 Davis Polk Pro Bono Award honoring her commitment to an impressive range of pro bono work since returning to the firm.

Nancy has worked on behalf of Stop AAPI Hate, Crossborder Civilians and One Community, helping these organizations respectively fight ethnic discrimination, provide aid to Ukrainian civilians impacted by the ongoing conflict, and support formerly incarcerated individuals in completing vocational training and seeking employment. Her work has included in-depth analysis of relevant local laws, tax-exempt status filing and collaborating with the New York Department of Labor regarding incentive tax credits. On an ongoing basis, she is also representing members of a multi-generational family in navigating all stages of the humanitarian immigration process.

### 2022

The class of 2022 has begun at the firm—Tanaya Apte has joined the Structured Products legal services team as a manager in New York, and Emily Whelan Parento has joined the Antitrust & Competition practice in Northern California.

Helping alumni return to law and advance their careers

For more information about Davis Polk Revisited →
Awards and accomplishments

Some of the numerous honors the firm and our practices were recognized with this year include:

- **“Americas Firm of the Year”**
  - IFLR Americas Awards

- **“Practice Group of the Year” in Banking, Bankruptcy and Capital Markets**
  - Law360

- **“Law Firm of the Year” in Bankruptcy and Capital Markets**
  - Chambers USA

- **“GIR 30”**
  - Global Investigations Review

- **“Tech Industry Advisory Team of the Year”**
  - The Recorder

We were also honored for our continued leadership in DEI:

- **“Best Place to Work for LGBTQ+ Equality”**
  - Human Rights Campaign Foundation

- **“Career Development International Firm” and “Gender Diversity International Firm”**
  - Euromoney Women in Business Law Awards

Compass Award
  - Leadership Council on Legal Diversity

We celebrated our lawyers’ career progression:

This year nine lawyers were elected partners of the firm.

- Mari Grace Byrne (Civil Litigation), Dan Gibbons (Capital Markets), Michael Gilson (Mergers & Acquisitions), James Haldin (White Collar Defense & Investigations), Ran Li (Corporate), Connie Milonakis (Corporate), Christopher Nairn-Kim (Finance), David Schiff (Restructuring) and Caitlin Wood (Derivatives & Structured Products).

This year 36 lawyers were promoted to counsel.

- Ida Araya-Brumskine (Capital Markets), Shalu Bajaj (Mergers & Acquisitions), Chris Baratta (Tax), Joe Brown (Executive Compensation), Stephen Byeff (Capital Markets), Craig Cagney (Civil Litigation), Sijia Cai (Investment Management), Mark Chalmers (Corporate), Vanessa Chan (Corporate), Hillary Coleman (Capital Markets), Matt Cowcher (Mergers & Acquisitions), Michael Fan (Finance), Ruben Henriquez (Finance), Bo Huang (Litigation), Phoebe Jin (Finance), Sam Kang (Corporate), Soren Kreider (Mergers & Acquisitions), Nathan Kiratzis (Antitrust & Competition), Kwesi Larbi-Slaiw (Finance), Sam Lefland (IP & Tech Transactions), Jennifer Liu (Corporate), Lourenco Lopes-Sabino (Corporate), Lisa Ogust (Mergers & Acquisitions), Jack Orford (Finance), Maude Paquin (White Collar Defense & Investigations), Stephen Piraino (Restructuring), Mike Russo (Derivatives & Structured Products), Lindsay Schare (Civil Litigation), Matt Silver (Investment Management), Joe Scrace (Corporate), Aliza Slansky (Tax), Chris Van Buren (Capital Markets), Maxim Van de moortel (Corporate), Jie Zhang (Corporate) and Albert Zhu (Mergers & Acquisitions).

We were also delighted to welcome partners Nicole Brookshire (Capital Markets) and Paul Scriviano (Mergers & Acquisitions) as members of the firm this year.
Getting to know Alison Hornstein and Davis Polk’s career services

We are thrilled to now offer Davis Polk’s full range of career services to alumni. Our career counseling is individually calibrated, designed to be a valuable resource to alums in all circumstances and phases of their careers.

Some things we can help you with include:

- Exploring potential career, industry, practice area and geographic pivots
- Identifying your key skills and exploring how they may transfer across industries or roles
- Gaining clarity on what you value, enjoy and want in a career going forward
- Customizing a focused job search and networking strategy
- Learning how to utilize job search and networking tools including the Davis Polk Alumni Network, its directory and curated jobs board and other Davis Polk resources, LinkedIn, job search platforms, and support from your alma maters and their alumni communities
- Discussing whether, how and when to work with recruiters
- Practicing pitching yourself in a compelling manner
- Feedback on your resume, cover letter and other application materials
- Interview preparation, practice interviews and feedback
- Navigating the “offer stage”
- Strategizing for long-term professional goals, including how to best position yourself for a role you’d like to work toward in the future

These services are provided by Alison Hornstein, Davis Polk’s Career Development Manager. Before joining Davis Polk, Alison was Director and Senior Career Counselor of Yale Law School’s Career Development Office. At Yale, she oversaw all alumni career counseling and programming and also directly advised thousands of Yale Law School alumni and students on their job searches and career transitions in both private and public sectors. A former litigation associate at Simpson Thacher and federal law clerk, Alison graduated from Yale University and Columbia Law School.

Read on to learn more about Alison and her work supporting Davis Polk lawyers and alumni. If you would like to schedule a session with Alison or learn more about these services, please email her at alison.hornstein@davispolk.com.
Q. Tell me a little about yourself outside of work.

A. I was born and raised in New York City and recently moved back after living in New Haven, CT for a decade. (I’m grateful to have spent so much time in two cities famous for their pizza!) In my spare time I enjoy reading about history, collecting antique maps, swimming, and exploring new places. I have an 11-year-old daughter who is hands-down my favorite person, and who keeps me laughing every day (for many years she did taekwondo while wearing a “diamond” tiara). I am the first lawyer in my immediate family.

Q. What draws you to career counseling?

A. I enjoy working with and getting to know people closely. So often, choices about jobs and careers are tied up with other aspects of our identities and questions about what fulfills us. I find it very meaningful to help people think about those subjects and to assist them in figuring out what it is that they want—as opposed to what they think they should want—and then helping them achieve it. Ultimately, a big part of what I do involves finding ways of helping people help themselves.

Q. Do you have any general advice for people who are looking for new jobs?

A. Yes – five things immediately come to mind.

— It’s important to see job searches as being about both process and outcome. The path by which people arrive at a particular decision (about a job, in this case) can shape the way they feel about it. It’s best to come out of a job search feeling good about the way you got to wherever you ended up—Did you explore everything you wanted to explore? Did you fully weigh all the options? Do you feel like you had agency in both the job search and your resulting decision? This also applies to those who embark on a job search and ultimately decide not to take a new position. Exploring all options can help you clarify what you really want. Knowing that you actively decided to stay in a position can make you feel much better and give you a sense of empowerment, rather than feeling like you stayed out of passivity.

— Don’t be afraid to cast your net broadly. Think about what you want first, absent any constraints or practicalities, and secondly, think about what is achievable and how you can modify the first category to align with the second. Too often, people are quick to put limits on where they apply or avoid “reaches,” and that can cut off the possibility of getting things they really want.

— Once you’ve begun a job search, think of yourself as one of your own clients and carve out time to work on the search as you would for a client matter. Otherwise, it’s too easy to put off working on it; other things will very frequently seem more pressing.

— It’s not a good idea to wait until you absolutely dislike your job to start your search. Just like most relationships, it’s best to get out while there’s still some good feeling.

— Finally, this sounds so minor and basic, but when you’re writing networking emails or cover letters, be sure to triple-check how the people to whom you’re writing spell their names.

Q. Do you have any specific tips for successful video interviews? They’ve become much more common and many people find them challenging.

A. One rule of thumb, beyond not having a messy or chaotic background, is to position the camera so more of your upper body is visible onscreen, rather than just your face. This allows some of the body language normally conveyed during an in-person meeting to come through, even in a remote setting.

Q. Reflecting on all the practice interviews you’ve done, could you share any favorite answers you’ve heard to commonly asked “standard” interview questions?

A. I was once doing a practice interview and asked someone what he saw as his biggest weakness. He said, “parallel parking.” That made me smile. While I don’t think he used that same answer during his actual interview, it definitely brought some levity and personality to the conversation (which is important)!

Q. Do you have favorite tips or tricks relating to career services?

A. I have tons of favorite tips and tricks! During counseling sessions, I work to identify which tips and tricks will work best for you. One that’s really simple and which I know seems so obvious once it’s said, is that it’s easier to continue with a job search than to start one. By that I mean, sometimes just beginning to send outreach emails or to explore open positions creates momentum even if those initial efforts themselves don’t lead to concrete progress. It’s like Newton’s First Law of Motion — barring some external force, an object at rest tends to remain at rest, and an object in motion tends to remain in motion.
This year, our alumni collaborated closely with Davis Polk’s growing Pro Bono practice.

2022 was the first year with Chief Pro Bono Counsel Amelia T.R. Starr at the helm. Our full-time pro bono staff doubled in size, expanding both Corporate & Transactional and Litigation focuses, including the addition of a dedicated Pro Bono Attorney for Humanitarian Immigration Matters. Lawyers from practices across the firm engaged in impactful work that changes lives and moves the needle on incredibly consequential, high-profile social and humanitarian issues.

**ELECTION PROTECTION**

In the months leading up to the November 2022 Election Day, members of the Davis Polk community, including lawyers, business services and alumni, manned the phones of the Election Protection Hotline, a non-partisan resource administered by the Lawyers’ Committee for Civil Rights Under Law.

Between November 7 and November 8 alone, the Hotline fielded calls from over 11,000 voters across the country—more than 10% of these voters were assisted by Davis Polk’s call center. Together we responded to approximately 1,300 calls and texts regarding a wide range of questions. Voters called for help confirming their registration status, poll locations and locale-specific ID requirements, notifying us of problems with mail-in ballots and absentee voting logistics, and asking for guidance in navigating obstacles to voting such as misinformation and voter intimidation.

We’d like to extend a special thank you to the many alums who volunteered with us this year—we look forward to working together in support of this initiative in the future.

**Preventing gun violence in America: A virtual discussion with alumni**

On June 27, the firm hosted an enlightening virtual discussion on preventing gun violence in America with alumni Carey Dunne (NY, ’87), who, in his previous role as General Counsel of the Manhattan District Attorney’s Office, worked with Prosecutors Against Gun Violence; New York State Senator Zellnor Myrie (NY, ’16), who sponsored gun manufacturer liability legislation Senate Bill S7196, which was signed into law in 2021; and Madison Roberts (NY, ’16), Policy Counsel at Everytown for Gun Safety. Davis Polk Litigation partner Antonio Perez-Marques moderated the discussion and Chief Pro Bono Counsel Amelia T.R. Starr provided an update on the firm’s gun violence prevention work and encouraged Davis Polk lawyers and alumni to join in these efforts.

View the recording →

**Pro Bono Matters**

In our annual Pro Bono newsletter, explore Davis Polk’s work at the forefront of the past year’s most pressing issues, both close to home and abroad, including supporting refugees of war and humanitarian crises, community organizations breaking barriers, dismantling systemic discrimination and building a more peaceful future.

Read Pro Bono Matters 2022 →

If you are interested in learning more about our Pro Bono practice and potential opportunities for collaboration, please contact probono@davispolk.com.
We offer free CLE credit to Davis Polk alumni.

In addition to segments created by Davis Polk, we offer content from the Practicing Law Institute (PLI) featuring Davis Polk partners.

To access these segments and other CLE resources, please visit the CLE/CPD offerings page on the Alumni Network website. New material becomes available regularly, so be sure to check in on our updated offerings throughout the year.

Our most recent offerings are:

- Strategic considerations for life sciences partnering (NY: 0.5 Professional Practice/Practice Management; CA: 0.5 General)
- Pay versus performance: Tackling unanswered questions (NY: 1.0 Professional Practice/Practice Management; CA: 1.0 General)
- Navigating the challenges of private fintech M&A (NY: 0.5 Professional Practice/Practice Management; CA: 0.5 General)
- Executive compensation issues in M&A: A roadmap for staying prepared (NY: 1.0 Professional Practice/Practice Management; CA: 1.0 General)
- Recent developments in DOJ policy on corporate criminal enforcement (NY: 1.0 Professional Practice/Practice Management; CA: 1.0 General)

We would also be happy to create Davis Polk partner-led CLE programming on the topics most useful to your team or company. For more information, please reach out to us at alumni@davispolk.com.
A wide variety of valuable benefits are now available to Davis Polk alumni. Visit the Alumni Network website to explore all our offerings.
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Please stay in touch!

To keep your information up-to-date and stay connected to all of our resources and happenings, please visit our website or email us at alumni@davispolk.com.

We also invite you to join us on LinkedIn in the Davis Polk Alumni group.